Issue No. 128



Reputational Risk from Tax Non-Compliance





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# Reputational Risk from Tax Non-Compliance

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- Reputational risk arises when a company engages in actions or omissions that damage its public image, potentially leading to financial losses, legal penalties, and a breakdown of stakeholder trust.
- In Mexico, tax non-compliance is a common trigger of reputational harm, especially given the SAT's increasing enforcement efforts through audits, electronic reviews, and strict penalties.
- To mitigate these risks, companies should strengthen internal controls and promote a culture of compliance and corporate ethics.

Voluntary or involuntary failure to meet tax obligations not only exposes the organization to financial and criminal sanctions but also erodes its corporate and commercial reputation, fostering mistrust both internally and externally and jeopardizing its long-term market sustainability. Mitigating this risk demands a holistic, systematic framework that integrates robust controls, a culture of compliance, and strategic reputation management to protect the company's intangible assets.

#### Reputational Risk

Reputational risk is the potential for an organization to incur harm to its image, credibility or standing among its stakeholders—customers, investors, suppliers, employees, regulators and the broader public—arising from actions, decisions, omissions or associations that generate negative perceptions of its conduct and performance. Beyond reputational damage, such incidents typically manifest in financial loss, reduced sales, erosion of market value, higher cost of capital and, in some cases, legal or regulatory sanctions.

Key drivers of reputational risk include non-compliance with regulations (particularly tax, health and labor), inadequate labor practices, ethically questionable corporate decisions, recurring product or service failures, and ineffective crisis management. In today's digital and technologically advanced environment, these risks are magnified by the speed at which information spreads and the heightened scrutiny of informed, empowered consumers.

#### Tax Compliance Breaches

In recent years in Mexico, tax authorities have intensified oversight to detect and penalize both voluntary and inadvertent non-compliance, as well as covert practices that contravene tax regulations.

The inherent complexity of the tax code often leads to breaches such as underreporting income, issuing incomplete or erroneous invoices, claiming unsupported or improper deductions, failing to remit withheld taxes, inconsistencies in electronic accounting, and errors or manipulations in financial records.





Mexico's Tax Administration Service (SAT) employs a comprehensive suite of monitoring and enforcement measures—ranging from automated reviews to on-site audits—categorized as preventive, corrective, or coercive, to ensure that taxpayers fulfill their fiscal obligations.

Annual Cumulative Compliance Oversight Actions (in millions)



Source: Competimex, S.C., based on SAT data. January–April 2025.

#### Reputational Damage

The SAT and other fiscal authorities impose a range of legal, economic and reputational consequences on taxpayers who fail to meet their obligations.

Sanctions can vary from those with relatively limited financial impact to punitive measures with far-reaching effects. Less severe penalties include:

- Fines, surcharges and interest adjustments
- Tax assessments and asset seizures
- Restriction of the Digital Seal Certificate (CSD) usage

The most damaging measures—those that inflict direct reputational harm—are:

- Publication of sanctioned-taxpayer lists, especially for alleged simulated transactions
- Criminal liability following accusations of tax offenses, which may result in imprisonment
- Cancellation of the Federal Taxpayer Registry (RFC) and related permits or authorizations



These measures severely undermine a company's reputation, commercial relationships, and the core values that organizations have painstakingly built.

Recommendations for Mitigating Risks

Companies must reinforce internal controls through ongoing self-audits and routine compliance checklists to ensure strict adherence to all applicable regulations.

It is imperative to identify, report and **eradicate any form of corruption,** maintaining zero tolerance for unethical practices that could trigger legal, financial or reputational repercussions.





Simultaneously, organizations should cultivate and embed a culture of transparency, discipline and ethical integrity across every function to underpin effective reputation management.

At Competimex, S.C., we leverage over 25 years of experience to act as strategic partners—not just administrators—for our clients. In addition to delivering end-to-end administrative management services, we generate the critical insights needed to achieve your objectives and provide the bespoke advisory support that businesses demand.



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